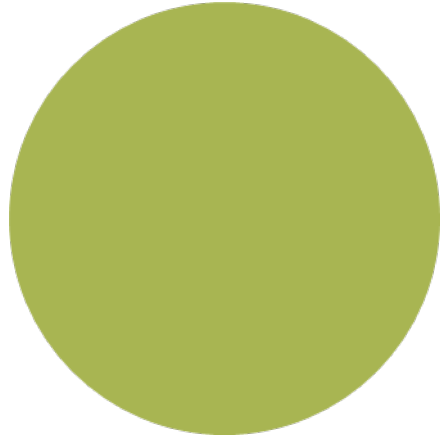


June 13, 2025



Centers of Gravity Strategic Investment Discussion

AOC Centers of Gravity

- BLUF: The AOC has inadequate representation and presence at many of the most important areas in the U.S. AOC needs to invest in developing a robust and active presence to ensure AOC is recognized as a leader of our community.
- AOC chapter organization and processes are outdated and complicated, which often leaves military bases and active-duty members disenfranchised from AOC participation.
- Recurring Themes/Needs: Manpower, Training, Leadership, and Governance.
- Action Item: Environmental scan of each Center of Gravity to develop recommendations to project our presence and influence.

Centers of Gravity

Location	AOC Chapter	Status	Reason
Offutt AFB	Ravens Roost	Inactive	JEC/55th Wing
San Antonio	Billy Mitchell	Minimal	JBSATX/Lackland AFB
Nellis AFB	None	N/A	JCER / Weapons School
Davis-Monthan AFB	Desert Sun	Inactive	55th ECG
Fort Huachuca	Cochise	Inactive	Army ICOE
NAS Whibey Island	Whibey Roost	Inactive	EA-18G
Eglin AFB	Emerald Coast	TBD	350th SWW
Tampa FL	None	N/A	SOCOM
NAS Fallon	None	N/A	EW Range/School/Training
Peterson Space Force Base	Pikes Peak Roost	TBD	Space Operations

Centers of Gravity

- Environmental Scan
 - Military, Government, Industry, and Academic Stakeholders
 - AOC Membership (Individual and Group)
 - Non-Member/Group Equities
 - Political leaders and community organizations
 - Internal and external factors that impact our success (PESTLE)
- Key Questions
 - Can AOC develop alternatives to formal chapters?
 - How can AOC increase presence at military bases without establishing chapters?
 - How can AOC better engage active-duty military and families?
 - How can AOC better support deployed forces from Centers of Gravity
 - How does AOC adapt programs and association value to Centers of Gravity?
 - How does AOC handle underperforming chapters?
 - How can AOC better engage stakeholders/populations outside of AOC membership