

# **Advocacy and Technical Advisory Committee**

## **AOC Board of Directors Read-Ahead**

June 2025

### **ATA Committee**

- ATA Committee meets every 2x Wednesday (standing virtual meeting).
- Last meeting: Monday, June 9 (make-up due to travel and BoD meeting)
- Next meeting: Wednesday, June 18

### **Stakeholder Outreach**

- **Past:**
  - San Antonio, Texas, region (April) – Joint EW Center, 58<sup>th</sup> Intel Squadron, 453<sup>rd</sup> Reprogramming Squadron, 16<sup>th</sup> Air Force, UTSA, ATAERO.
  - Nellis AFB (May) – Joint Center for EMSO Readiness (JCER)
  - OUSD Policy | Plans and Operations | Cyber Policy | Assistant Secretary of Defense for Cyber Policy (June)
- **Future (Subject to Change):**
  - Offutt AFB (July) – Joint EMSO Center (JEC), 55<sup>th</sup> Wing
  - Eglin AFB (July) – 350<sup>th</sup> Spectrum Warfare Wing
  - NAS Pax River (Sept) – NAVAIR EW
  - NAS Fallon (TBD) – Navy EW Training
  - Davis-Monthan AFB (TBD) – 55<sup>th</sup> Electronic Combat Group
  - Fort Huachuca, US Army (TBD) – Army Intel
  - NAS Whidbey Is/JBLM – EA-18G Pacific Fleet
- **Key Takeaways:**
  - Need to invest in AOC strategic footprint at Centers of Gravity
  - Need for targeted mobile education teams to help with training pipeline
  - Lack of EMSO governance hurting cross-service collaboration and integration
  - Need for more regular industry/customer engagement
  - Improve implementation of 2020 EMS Superiority Strategy

### **Congressional Outreach**

- Forza DC engages Capitol Hill regularly, talks with EW Working Group members, and monitors developments in the congressional defense budget process.
- In-person meetings (2<sup>nd</sup> Quarter) – Ken/Forza DC met with the following offices during in-person meeting visits Capitol Hill:

- Rep. Chrissy Houlahan (HASC/EWWG)
- Rep. Juan Ciscomani (HAC/AZ-06)
- Rep. Rick Allen (GA-12/Augusta)
- Rep. Tony Gonzalez (TX-23/SATX)
- Sen. Mark Kelly (AZ)
- Rep. Rick Larsen (WA-02/EWWG)
- Sen. Ashley Moody (FL)
- Sen. Ted Cruz (TX)
- **In addition to setting up meetings and representing AOC, Forza DC contributed the following:**
  - Provided background on staff and members for the above meetings.
  - Reached out to Reps. Beyer and Obernolte to meet on their work in AI.
  - Monitored HASC hearings and provided notes of relevant questions.
  - Analyzed the President's Skinny Budget and compiled a memo of provisions of interest to AOC.
  - Set up introductions and participated in planning meeting for podcast recording with the University of North Georgia.
  - Shared real-time intelligence (and rumors) around timeline for NDAA, appropriations, President's Budget release, etc.
- **Takeaways:**
  - Need for virtual EW education modules and online resources for Hill staff
  - Need for Congressional defense budget analysis and insight
  - Asked for questions for the record/hearings

### **From the Crows' Nest Podcast**

- **Key Points:**
  - The podcast continues to be a strategic tool that advances the association's mission by educating, connecting, and elevating conversations around EMSO. It serves as a platform for thought leadership, brings visibility to key national security issues, and helps build bridges between military, government, and industry stakeholders.
- **Positives:**
  - The quality and consistency of the show. We've built a strong foundation—more than 100 episodes published—and we're hearing positive feedback about the guests and the informative, accessible tone across episodes. The production has also stayed aligned with AOC goals and values.
  - The podcast has reached over 200,000 downloads!

- We've also built good momentum in terms of content. Recent episodes have featured a variety of guests from across the EMSO community—DoD insiders, policy analysts, and industry voices.
- That diversity of perspectives gives the show credibility and depth, and it helps listeners see the many dimensions of EMSO.
- **Looking Ahead:**
  - Focus is on growth and refinement.
  - We're planning to bring in a wider range of voices—especially younger military professionals, tech innovators, and guests from outside the traditional defense sector—to broaden the audience and relevance of the show and reach the identified target audiences.
  - We're also looking at opportunities to grow the audience. This includes creating more engaging titles and social media assets, building cross-promotional partnerships with other defense-related podcasts, and encouraging listeners to share episodes within their networks.
  - We want to position the podcast as a valuable platform for sponsors or industry partners who align with the mission.
  - If the current monetization strategy continues to prove unsuccessful, we suggest adopting monetization practices suggested by Voxtopica that better align with best practices within the podcast industry, in order to more effectively advertise the show and improve the revenue generation of the podcast.
- **Summary:**
  - The podcast is more than a communications channel – it is a leadership platform. It's helping the association shape the conversation around EMSO, connect with key stakeholders, and raise awareness in a way that few other tools can. With continued support and a clear path forward, the podcast is poised to grow in reach, relevance, and impact.

## **CRADA**

- Our existing CRADA with NSWC Crane expires in November 2025. We have worked to develop CRADA renewal language that maintains our access to security clearance while diminishing our required deliverables.
- NSWC Crane will be responsible for the following tasks:
  - Access to select officials and subject matter experts at NSWC Crane as deemed necessary for execution of tasks
  - Classified and unclassified meeting room(s) and conference space at specific times throughout the duration of the agreement

- Periodic reports on unclassified meetings discussing relevant findings and recommendations.
- Subject Matter Experts to co-author technical publications
- Provide Electromagnetic Warfare expertise to assist with identifying gaps in existing capabilities that need to be addressed due to existing threats and collaborate with AOC on addressing these issues.
- Provide new hires and personnel new to Electromagnetic Warfare requirements to attend training provided by AOC that would increase Electromagnetic Warfare fundamental knowledge.
- AOC will be responsible for the following tasks
  - Periodic classified meetings (as deemed necessary) between AOC and relevant officials to NSWC Crane to study emerging threats to industry base capacity and product security. The meeting location will be NSWC Crane.
  - Periodic unclassified reports discussing relevant findings and recommendations.
  - Subject Matter Experts to co-author technical publications.
- NSWC Crane and AOC will be responsible for the following joint tasks:
  - One (1) classified conference (in-person) at NSWC Crane addressing a range of topics relevant to EMSO. The team will require access to controlled, unclassified information (CUI). In performing this effort, the team will receive and store classified documents, have operations security (OPSEC) requirements, and receive, store, or generate controlled unclassified information (CUI).
    - i. Affordability and resiliency of EW/Radar technology
    - ii. Sourcing and product security of microelectronics manufacturing
    - iii. Space industrial base fragility and risk
    - iv. Rare Earth Element supply chain for defense and commercial purposes
    - v. Workforce development and readiness related to Radar and Electromagnetic Warfare across Department of
    - vi. Defense and the US Defense Industrial Base
    - vii. Multi-service efforts to address capability gaps in Electromagnetic Warfare and Radar
    - viii. Joint Warfighting Concepts in support of 1) Information Advantage, 2) Joint All Domain Command and Control, 3) Joint long-range fires
  - Co-publication of findings and recommendations from Workshops and Conferences

- Collaborate and document Gap Definition and Threat Identification tasking at required classification level.
- Proposed Schedule of Tasking (Subject to Change):
  - 01 November 2025    Begin work pursuant to CRADA
  - July 2026              Classified Conference/Summit
  - July 2027              Classified Conference/Summit