## Income

Offic		
4200 · Membership		
4211 · New Individual Member	55,000	
4212 · Renew Individual Member	200,000	
4213 · New Industry Member	25,000	
4214 · Renew Industry Member	170,000	
Total 4200 · Membership	450,000	
4400 · Convention		
4411 · Convention Registration	250,000	
4412 · Convention Sponsorship	300,000	
4414 · Convention Exhibits	1,475,000	
4416 · Exhibitor Hospitality Rooms	30,000	
Total 4400 - Convention Income	2,055,000	
4500 · Conferences		
4511 · Conferences Registration	447,500	5 face-to-face conferences (Mugu, Crane, CEMA, Charleston, MSIC); 3 in 2022
4512 · Conference Sponsorship	300,000	5 face-to-face conferences (Mugu, Crane, CEMA, Charleston, MSIC); 3 in 2022
4711C · International Conferences	325,000	AOC Europe (\$325K)
Total 4500 · Conferences	1,072,500	
4600 - Education & Training		
4611 · PDC Registration	90,000	
4612 · Webinar Sponsorship	175,000	
Total 4600 · Education	265,000	
4650 · Advocacy		
4651 · Advocacy - Industry Product Showcase	65,000	industry product showcase
Total 4650 · Advocacy	65,000	
4750 ⋅ Royalties		
4205 · Career Center Royalties (YM)	15,000	
4218 ⋅ e-Crow Royalty	12,500	
4220 · podcast Royalty	22,000	used to be under Advocacy
4225 · Show Daily Royalties (Naylor)	2,250	
7312 · JED Royalties (Naylor)	85,000	
7345 · JED Web Ads/Buyers Guide	20,000	
Total 4750 · JED Royalties	156,750	
4760 · JED Subscriptions		
7311 · JED Subscriptions	18,000	
7313 · Royalties - Misc.	-	
Total 4760 · JED Subscription	18,000	
4850 · Sales		
7320 · Jewelry & Mementos	8,000	
7325 · History Books	1,500	
7330 ⋅ Misc. Pubs	1,000	

**Total 4850 · Sales** 10,500

7600 · Other	
xxx · Investment Income	
7600 · Other revenue	

Total 7600 ·Other

Total Income \$ 4,092,750

## **Expenses**

00 · Convention		
5011 · Temps & Volunteers	3,000	
5015 · Food & Beverage	415,000	\$300K min + 25% service fee + 6% tax = \$393,000 + 7K buffer, \$15K for welcome reception beverages
5020 · Speaker Fees	18,000	if we need to bring in a big name keynote speaker from a speaker bureau
5025 · AV Rentals	145,000	
5030 · Facility Rent		
5035 · Opening Event	5,000	décor
5040 · Rigging	35,000	rigging for exhibit hall per estimate
5041 · Electrical	10,000	
5044 · Gratuities/Licenses	3,000	
5045 · Convention Supplies	3,000	
5050 · Convention Travel	25,000	additional staff
5051 · Sponsor Branded Items	60,000	contingent on sponsorship (includes Gaylord fees)
5052 · Photography	7,500	
5053 · Video Production	5,000	promo video & onsite session opening video
5054 · Entertainment/Décor	35,000	accounts for GS drape and carpet
5059 · Freight Shipping Courier	1,000	
5062 · Design and printing - Onsite Program	6,000	
5063 · Convention Marketing	15,000	LinkedIn, brochures, graphic design, website editing
5064 · Registration Service	25,000	
5065 · General Contractor	25,000	
5068 · Crow's Nest	20,000	
5069 · Cleaning Services	-	
5071 · PMBS program or speaker lounge	\$ 17,500	costs to build room on show floor
5074 · Speaker Expenses/Gifts	-	
5076 · Security Guards	15,000	
5078 - Convention Software	5,200	mobile app
5080 · Onsite Internet	15,000	
5082 - Medical Services	5,000	
5084 · Miscellaneous	1,000	

Total 5000 · Convention

920,200

5100 · Conferences		
5105 · Conference Marketing	7,500	graphic design, signage, flyers, etc.
5115 · Conference Expenses		5 face-to-face conferences (MSIC, Crane, CEMA, Charleston, Pt Mugu)
5120 · International Conference Expenses		travel expenses; volunteer donations; CGG expenses; 4 staff to travel to EW Europe (\$10K)
Total 5100 · Conference	573,000	2017-60%; 2018-47%; 2019-61%; 2022-64% (ratio between income and expenses)
5200 · Membership services		
5205 · COGS - Jewelry & Mementos	5,000	
5211 · Membership Marketing	10,000	brochures, linkedin marketing, etc.
5212 · Tradeshows	46,800	9 external shows with booth; 6 shows walk floor/attend (14 external shows total) -ROI must be tracked
5220 · Chapter Support		
5220A · Chapter Awards	6,000	Chapter of the year awards
5220B · Chapter Startup	2,000	
5022C · Chapter Sustainment		This comes out of the separate Chapter sustainment account, do not budget for
5022D · Chapter Rebates	50,000	
5022E - Regional Director Travel	20,000	includes chapter breakfast @ convention
5223 · Dues Notices	20,000	
5226 · Awards Programs		
5226A · Awards Cost/Shipping	12,000	
5226B · Awards Committee	5,000	Awards breakfast or gathering at Symposium/travel for awards chairman
5232 · AOC Legacy Support		
5241 · Membership Travel		staff travel to chapters and AOC shows - Chapter outreach
5244 · Membership Postage	20,000	includes \$10K for member mailings (outdated emails, collect demographics)
Total 5200 · Membership services	201,800	
6100 · Fringe Benefits		
6110 · Fringe Benefits-FICA/Medicare	109,885	
6115 · Fringe Benefits - FUTA	2,096	
6118 · Fringe Benefits - SUTA	9,452	
6120 · Fringe Benefits-Medical Insuran		increase due to more hires
6125 · Fringe Benefits - Vision	1,872	
6130 · Fringe Benefits-Retirement Plan Contribution	43,500	
6135 · Fringe Benefits - Plan Fees		Misc 401k fees and Form 550 preparation
6145 · Fringe Benefits-Staff Welfare	2,500	staff lunches, happy hours, Christmas celebration
6147 · Fringe Benefits - other		
6148 · Sales Commission	12,000	
6150 · Fringe Benefits - Life/Disabili	4,717	
Total 6100 · Fringe Benefits 324,988		
6190 · Personnel		
6191 · Staff Labor	1,501,411	*hire three positions (analyst, education director, registrar)
	.,00.,111	

6194 · Contract Labor	159 000	4 consultants (global, CRADA; Cong Affairs; misc temp)
Total 6190 · Personnel	1,660,411	4 constitute (global, or viert, congrittano, mico temp)
Total 0130 T cradinici	1,000,411	
6200 ⋅ Facilities		
6214 · Real Estate Taxes	26,000	\$2M @ \$1.13
6215 ⋅ Personal Property Tax	2,200	
6218 · Condo Fees/Building Fees	80,616	\$6718 per month
6228 · Staff Parking	-	
6250 · Building Sale/Purchase/Move expenses	-	
6290 · Repairs and Maintenance		
6290 · Repairs and Maintenance - Other	5,000	capital projects - install history wall
6290A · Heating & A/C Maintenance/Repair	4,000	\$715 per quarter + buffer for repairs
6290C · Alarm/Security Maintenance	1,320	\$110 per mo
Total 6290 · Repairs and Maintenance		
6220 · Utilities	10,000	
6224 · Janitorial Services	10,500	3 times per week / \$875 mo
6297 · Miscellaneous Facility Expenses		
Total 6200 · Facilities	129,316	
6300 - Professional Development - Training & Education		
6305 · Education Marketing	1,000	flyers, graphic design, LinkedIn, etc.
6315 · Professional Develop. Expenses	45,000	instructor fee + 30%
Total 6300 · Professional Development - Training & Education	46,000	
6500 · BoD Operations		
6502 · Admin - Leadership Travel	20,000	President travel
6508 · Admin - Directors		3 face-to-face BOD meetings (est. \$40K per meeting); 1 COMP board meeting at Gaylord flights only (\$15K)
6511 · Admin - Past Presidents		annual pp dinner
6514 · Admin - Executive Director		travel to BoD mtgs, chapter meetings, IOM, misc
6532 · EW Expert Travel	5,000	misc travel to give AOC briefs at conferences
6544 - Senior Advisory Board	-	
Total 6500 · BoD Operations	127,000	
6695 · Advocacy and Outreach		
6696 · Government Affairs	15,000	Outreach travel and events/activities; Advocacy Newsletters; Event Reports; Market Overviews, and Issue Briefs;
6698 · Industry Outreach	40.000	\$1K marketing
6699 · Podcast Series		Podcast Series
Total 6695 · Government/Industry Affairs	130,000	
·	,	
6700 · Administration		

6706 · AOC Marketing	3.000	general non-specific marketing
6708 · Sponsor Brochures		graphic design & printing
6710 · Dues/ Subscriptions -Admin		ASAE for staff (\$995); NDIA (\$500); AFCEA (\$450); NSTXL (\$500)
6716 · Staff Development		(\$1.5K per staff member)
6718 · Office Supplies	5,000	
6720 · Office Misc.	-	
6722 · Software	44,900	Bloomberg 2 users (\$13.8K); Reviewr software (\$4K) for awards/scholarships; Tsheets(\$1.5K); Sales (\$100); Zoom (\$400); adobe products (\$800); ON24 (\$15,450); a2z (\$6,750); PCI compliance (\$1,400); 1500 misc
6726 · Website Support		domain fees
6728 · Tech Support	32,100	IT support (2,675 per mo)
6732 · YourMembership (AMS/CRM)		
6732A · YM Fees (AMS/CRM)	40,000	annual fee \$30,000 for the current database plus \$10K for new database implementation
6732B · YM Customization	15,600	Informz (\$14.5K); custom script for chapters (\$600); chapter map (\$500)
6732C · New AMS consulting fees	1,000	K2 information systems (Mark Alpert) fees
6734 · AOC Security (clearance expenses)	350	
6736 · Admin - Legal Fees	4,500	
6735 · Professional Fees	69,375	McKinley Advisors (\$92,500 approved BOD 9/22; \$23,125 paid 2022)
6738 · Accounting Fees	60,000	includes AEF
6738A · Accounting Technology Fees	2,820	QBO, bill.com, etc
6738B · Audit and Filing Fees	23,000	Audit and 990 filings
6740 · Telephone	8,000	VoIP (\$7K); Teams Conference Call (\$1K)
6742 · Software/Hardware/Email	5,600	replace 2 laptops (\$5K); WAP's (\$600)
6744 · Internet	3,720	\$310 per mo
6746 ⋅ Bank Fees	60,000	
6748 · Taxes and Licenses	1,000	\$1K State taxes for AOC merchandise
6750 ⋅ Brokerage Fees (Schwab)	15,000	
6752 · Payroll Fees	15,000	
6756 · Copier Rent/Maint	6,750	
6758 · Postage Machine - Lease	3,000	
6760 · Commercial Insurance	19,000	
6762 · Workers Compensation	3,200	
6764 · AOC HQ Elections	3,200	
6766 · Other - Admin	-	2022 projections include 2021 UBIT taxes - no taxes projected to be owed in 2023

Total 6700 · Administration

475,260

Total Expenses
Profit/Loss

\$ 4,587,975

(495.2